

BUDGET IN BRIEF



COLORADO GENERAL
ASSEMBLY

JOINT BUDGET COMMITTEE

FISCAL YEAR 2012-13

**STATE OF COLORADO
JOINT BUDGET COMMITTEE**

REPRESENTATIVES:

Cheri Gerou, Chair
Jon Becker
Claire Levy



STAFF DIRECTOR:

John Ziegler

SENATORS:

Mary Hodge, Vice-Chair
Pat Steadman
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We are pleased to present the annual Budget in Brief, which includes financial facts and other information about Colorado government agencies and programs. The purpose of this booklet is to answer some of the most frequently asked questions about the state budget. More detailed information regarding state funding decisions made during the 2012 legislative regular session and the 2012 first extraordinary session is available in the Fiscal Year 2012-13 Appropriations Report.

We hope you find this Budget in Brief helpful. We would appreciate any feedback regarding the format, the information included, and suggestions for future editions.

Sincerely,

John A. Ziegler
Staff Director

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GLOSSARY

Capital Construction Fund: A fund that receives transfers from the General Fund and Lottery Fund for capital construction purposes. This fund is used to build, renovate, and repair state buildings, to purchase major equipment, and to acquire land. Appropriations from this fund are exempt from the fiscal year spending limit imposed by Article X, Section 20 of the Colorado Constitution (also known as the Taxpayer's Bill of Rights or TABOR), because they authorize expenditures from a reserve.

Cash Funds: Specific funds created to receive earmarked revenues, such as fees and fines. These funds typically pay for the programs for which the revenues are collected. For example, the Highway Users Tax Fund.

C.R.S.: Colorado Revised Statutes, the compilation of Colorado laws.

Federal Funds: Funds from the federal government. Some federal funds are grants for limited purposes, while other federal funds support ongoing state-federal programs and may require matching state funds.

FTE: One full-time equivalent (FTE) equals one staff position filled for approximately 2,080 hours during a fiscal year. For example, two employees in two different positions whose combined hours equal 2,080 for a fiscal year equal one FTE.

General Fund: A fund into which general tax revenues, such as state sales and income taxes, are deposited. The General Fund is used to pay for state programs which benefit the majority of state citizens, such as education and corrections.

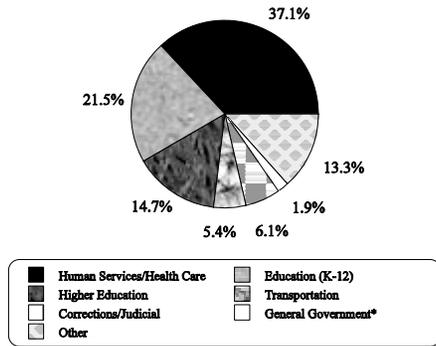
General Fund revenue and expenditures are subject to various state constitutional and statutory restrictions. Article X, Section 20 of the State Constitution (Taxpayers Bill of Rights), which was adopted by voters in 1992, limits state and local governments' ability to collect and spend revenue without voter approval. Section 24-75-201.1 C.R.S. restricts total state General Fund appropriations to an amount equal to 5.0 percent of Colorado personal income.

Long Bill: Colorado's annual general appropriations act, which provides most of the funding to support state government operations.

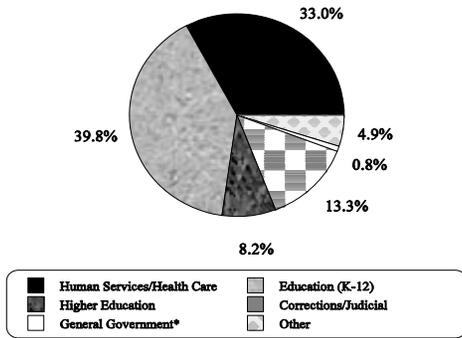
Reappropriated Funds: Reappropriated funds are amounts of General Fund, cash funds, or federal funds that are appropriated more than one time in the same fiscal year. For example, funding may be initially appropriated to a department as federal funds, then transferred, or appropriated, to another agency for the payment of services. In the recipient agency's Long Bill appropriation, this is shown as reappropriated funds.

State Operating Budget - FY 2012-13

All Funds = \$20.58 billion



General Fund = \$7.57 billion



* Includes the Governor's Office, the Legislature, and the Department of Personnel and Administration.

State Operating Budget - FY 2012-13
(\$ in millions)

| <u>Funding Source</u> | <u>Total</u> <u>Approp.</u> | <u>% of</u> <u>Total</u> |
|-----------------------|--------------------------------|-----------------------------|
| General Fund | \$7,569.5 | 36.8% |
| Cash Funds | 6,292.4 | 30.6% |
| Reappropriated Funds | 1,523.0 | 7.4% |
| Federal Funds | <u>5,197.8</u> | <u>25.3%</u> |
| TOTAL* | \$20,582.6 | 100.0% |

| <u>Program</u> | <u>Total</u> <u>Approp.</u> | <u>% of</u> <u>Total</u> |
|------------------------------|--------------------------------|-----------------------------|
| Health Care / Human Services | \$7,632.5 | 37.1% |
| Education (K-12) | 4,421.7 | 21.5% |
| Higher Education | 3,034.0 | 14.7% |
| Corrections / Judicial | 1,246.0 | 6.1% |
| Transportation | 1,119.4 | 5.4% |
| General Government** | 396.9 | 1.9% |
| Other | <u>2,732.1</u> | <u>13.3%</u> |
| TOTAL | \$20,582.6 | 100.0% |

| <u>Program</u> | <u>General</u> <u>Fund</u> | <u>% of</u> <u>Total</u> |
|------------------------------|-------------------------------|-----------------------------|
| Education (K-12) | \$3,015.4 | 39.8% |
| Health Care / Human Services | 2,499.1 | 33.0% |
| Corrections / Judicial | 1,003.4 | 13.3% |
| Higher Education | 619.3 | 8.2% |
| General Government** | 60.9 | 0.8% |
| Other | <u>371.4</u> | <u>4.9%</u> |
| TOTAL | \$7,569.5 | 100.0% |

* Totals do not sum due to rounding.

** Includes the Governor's Office, the Legislature, and the Department of Personnel and Administration.

**State General Fund Revenues - FY 2012-13
Estimate* (\$ in millions)**

| <u>General Fund Sources</u> | <u>Amount</u> | <u>% of Total</u> |
|---|------------------|-----------------------|
| INCOME TAXES: | | |
| Net Individual Income Tax | \$4,880.0 | 64.0% |
| Net Corporate Income Tax | 453.8 | 6.0% |
| Less Amount Credited to State Education Fund | <u>(399.9)</u> | <u>(5.2)%</u> |
| TOTAL INCOME TAXES | \$4,933.9 | 64.7% |
| EXCISE TAXES: | | |
| Sales | \$2,085.9 | 27.4% |
| Use | 209.6 | 2.8% |
| Liquor | 38.3 | 0.5% |
| Cigarette | 36.4 | 0.5% |
| Tobacco Products | <u>16.0</u> | <u>0.2%</u> |
| TOTAL EXCISE TAXES | \$2,386.2 | 31.3% |
| OTHER SOURCES: | | |
| Insurance | \$202.0 | 2.7% |
| Estate | 45.0 | 0.6% |
| Gaming | 20.2 | 0.3% |
| Interest Income | 12.1 | 0.2% |
| Pari-Mutuel | 0.4 | 0.0% |
| Court Receipts | 0.3 | 0.0% |
| Other | <u>20.7</u> | <u>0.3%</u> |
| TOTAL OTHER SOURCES | \$300.7 | 3.9% |
| TOTAL GENERAL FUND REVENUES** | \$7,620.8 | 100.0% |

* Source: Office of State Planning and Budgeting's
March 2012 *The Colorado Outlook*. This forecast
was used as the basis for the FY 2012-13 budget.

** Totals may not sum due to rounding.

**State Cash Fund Revenues - FY 2012-13
Estimate* (\$ in millions)**

| <u>Cash Fund Sources</u> | <u>Amount</u> | <u>% of Total</u> |
|------------------------------------|---------------|-------------------|
| Transportation-Related** | \$1,118.2 | 44.0% |
| Hospital Provider Fee | 643.4 | 25.3% |
| Severance Tax | 125.6 | 4.9% |
| Limited Gaming Fund | 88.8 | 3.5% |
| Regulatory Agencies | 69.2 | 2.7% |
| Insurance-Related | 21.8 | 0.9% |
| All Other | <u>477.2</u> | <u>18.8%</u> |
| TOTAL CASH FUND REVENUES*** | \$2,544.2 | 100.0% |

* Source: Office of State Planning and Budgeting's March 2012 *The Colorado Outlook*.

** Transportation-Related revenues are primarily from fuel taxes, vehicle registration fees, and license and permit issuance fees.

*** Totals may not sum due to rounding.

**Distribution of Colorado State Employees
as Appropriated by the General Assembly
FY 2012-13**

| <u>Department</u> | <u>Number of FTE*</u> | <u>% of Total</u> |
|-----------------------------|----------------------------------|------------------------------|
| Higher Education | 21,458.9 | 41.3% |
| Corrections | 6,022.9 | 11.6% |
| Human Services | 4,878.6 | 9.4% |
| Judicial | 4,267.6 | 8.2% |
| Transportation | 3,308.8 | 6.4% |
| Public Safety | 1,558.3 | 3.0% |
| Natural Resources | 1,464.1 | 2.8% |
| Military Affairs | 1,384.9 | 2.7% |
| Revenue | 1,250.3 | 2.4% |
| Public Health & Environment | 1,223.1 | 2.4% |
| Labor & Employment | 1,006.3 | 1.9% |
| Other | <u>4,194.9</u> | <u>8.1%</u> |
| TOTAL FTE | 52,018.7 | 100.0% |

* FTE - Full-time equivalent of one position continuously filled for an entire year.

**State Restrictions on
FY 2012-13 General Fund Appropriations**

Section 24-75-201.1 (1) (a) (II.5), C.R.S.
Restrictions on General Fund Appropriations
(\$ in millions)

| | |
|---|----------------|
| Calendar Year 2010 Personal Income | \$213,200.0 |
| Multiplied by 5.0 percent | <u>x 0.05</u> |
| Limit on FY 2012-13 Appropriations | \$10,660.0 |
| | |
| FY 2012-13 General Fund Appropriations | \$7,569.5 |
| Less Exempt Appropriations | <u>(131.4)</u> |
| FY 2012-13 Appropriations Subject to Limit | \$7,438.1 |
| Over/(Under) Statutory Limit | (\$3,221.9) |

DEPARTMENT OF AGRICULTURE

John Salazar, Commissioner

Phone: 303-239-4100

FY 2012-13 Appropriation

| | |
|--|---------------------|
| Total Funds | <u>\$39,656,357</u> |
| General Fund | 6,860,032 |
| Cash Funds | 27,819,174 |
| Reappropriated Funds | 1,090,001 |
| Federal Funds | 3,887,150 |
| Percent of State Operating Appropriation | 0.2% |
| Percent of State General Fund | 0.1% |
| FTE | 282.4 |

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|---|---------------------|--------------------|
| Commissioner's Office and Administrative Services | 31.3% | 22.4% |
| Agricultural Services Division | 50.0% | 30.6% |
| Agricultural Markets Division | 9.4% | 11.8% |
| Brand Board | 0.0% | 10.1% |
| Colorado State Fair | 0.0% | 21.2% |
| Conservation Board | 9.2% | 4.0% |
| Total* | 100.0% | 100.0% |

*Totals may not sum due to rounding.

Key Facts**

| | |
|-----------------------------|-----------------|
| #1 agricultural commodity | Cattle & Calves |
| Cattle & calves inventory | 2,750,000 |
| State Fair attendance 2011 | 515,995 |
| Potato fall harvested acres | 58,300 |

**Key Facts throughout the Budget in Brief reflect FY 2012-13 budgeted and estimated figures except where otherwise specified.

DEPARTMENT OF CORRECTIONS

Tom Clements, Executive Director

Phone: 719-579-9580

FY 2012-13 Appropriation

| | |
|----------------------|----------------------|
| Total Funds | <u>\$737,580,936</u> |
| General Fund | 651,332,037 |
| Cash Funds | 39,590,087 |
| Reappropriated Funds | 45,644,484 |
| Federal Funds | 1,014,328 |

| | |
|--|------|
| Percent of State Operating Appropriation | 3.6% |
| Percent of State General Fund | 8.6% |

| | |
|-----|---------|
| FTE | 6,022.9 |
|-----|---------|

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|-------------------------|---------------------|--------------------|
| Management* | 26.7% | 24.3% |
| Institutions | 57.4% | 50.9% |
| Support Services | 5.0% | 4.6% |
| Inmate Programs | 5.0% | 5.2% |
| Community Services | 5.6% | 5.2% |
| Parole Board | 0.2% | 0.2% |
| Correctional Industries | 0.0% | 7.6% |
| Canteen Operation | 0.0% | 2.0% |
| Total** | 100.0% | 100.0% |

* Includes funds to reimburse county jails and private prisons for housing state inmates.

** Totals may not sum due to rounding.

Key Facts

| | |
|---|--------|
| Year-end inmate population (estimated) | 20,199 |
| Funded daily population – private prisons | 3,934 |
| Funded daily population – county jails | 560 |
| Year-end parole population (estimated) | 7,566 |

DEPARTMENT OF EDUCATION

Robert Hammond,

Commissioner of Education

General Information: 303-866-6600

Educator Licensure: 303-866-6628

Colorado State Library: 303-866-6900

Charter School Institute: 303-866-3299

School for the Deaf and Blind: 719-578-2100

FY 2012-13 Appropriation

| | |
|--|-----------------|
| Total Funds | \$4,421,710,962 |
| General Fund | 3,015,437,087 |
| Cash Funds | 753,491,302 |
| Reappropriated Funds | 24,078,570 |
| Federal Funds | 628,704,003 |
| Percent of State Operating Appropriation | 21.5% |
| Percent of State General Fund | 39.8% |
| FTE | 565.7 |

Appropriations Breakdown

| <u>Section</u> | <u>General Fund</u> | <u>Total Funds</u> |
|---|---------------------|--------------------|
| Management and Administration | 0.3% | 1.8% |
| Assistance to Public Schools: | | |
| Public School Finance | 94.6% | 76.4% |
| Categorical Programs | 4.7% | 9.4% |
| Grant Programs, Distributions, and Other Assistance | 0.0% | 11.9% |
| Library Programs | 0.1% | 0.2% |
| School for the Deaf and the Blind | 0.3% | 0.3% |
| Total* | 100.0% | 100.0% |

* Totals may not sum due to rounding.

Key Facts

Public School Finance

| | |
|------------------------------------|-------------|
| Est. number of funded pupils (FTE) | 817,221 |
| <i>Annual percent change</i> | <i>1.1%</i> |

| | |
|---|--------|
| Colorado Preschool Program - number of children funded (1/2 day per child; 10,080 FTE included in above number) | 20,160 |
|---|--------|

| | |
|---|-------------|
| Statewide <u>base</u> per pupil funding | \$5,843 |
| <i>Annual percent change</i> | <i>3.7%</i> |

| | |
|---|-------------|
| Est. statewide <u>average</u> per pupil funding | \$6,474 |
| <i>Annual percent change</i> | <i>0.0%</i> |

| | |
|---|-----------------|
| Total state, local, and federal funds distributed based on the school finance formula | \$5,290,884,887 |
| <i>Annual percent change - total funds</i> | <i>1.1%</i> |
| <i>Annual percent change - state funds</i> | <i>1.0%</i> |

| | |
|--------------------------------------|-------|
| State share of total program funding | 63.6% |
| Local share of total program funding | 36.4% |

Categorical Programs

| | |
|---------------------------------------|---------------|
| Appropriations - total funds | \$414,791,288 |
| Appropriations - state funds | \$244,219,262 |
| <i>Annual change in state funding</i> | <i>3.7%</i> |

State Charter School Institute

| | |
|--|--------|
| Estimated number of SCSI charter schools | 23 |
| Estimated funded pupil count | 11,085 |

School for the Deaf and the Blind (FY 2010-11)

| | |
|-----------------------------------|-----|
| On-campus enrollment | 214 |
| Number of infants/toddlers served | 368 |

**GOVERNOR - LIEUTENANT GOVERNOR -
STATE PLANNING AND BUDGETING**

John Hickenlooper, Governor

Phone: 303-866-2471

Citizen Information: 1-800-283-7215

FY 2012 -13 Appropriation

| | |
|--|---------------|
| Total Funds | \$199,807,228 |
| General Fund | 18,320,081 |
| Cash Funds | 33,747,087 |
| Reappropriated Funds | 141,242,425 |
| Federal Funds | 6,497,635 |
| | |
| Percent of State Operating Appropriation | 1.0% |
| Percent of State General Fund | 0.2% |
| | |
| FTE | 1,037.4 |

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|---|-------------------------|------------------------|
| Office of the Governor | 35.4% | 17.0% |
| Office of the Lt. Governor | 1.6% | 0.2% |
| Office of State Planning and Budgeting | 1.9% | 0.9% |
| Economic Development Programs | 61.0% | 17.7% |
| Office of Information Technology | 0.0% | 64.2% |
| Total* | 100.0% | 100.0% |

* Totals may not sum due to rounding.

Key Facts

| | |
|---|-----------------|
| State moneys invested in energy industry development | \$3.1 million |
| State moneys invested in bioscience industry development | \$3.5 million |
| State moneys invested in tourism industry development | \$13.5 million |
| State information technology budget | \$128.4 million |

**DEPARTMENT OF
HEALTH CARE POLICY AND FINANCING**

Sue Birch, Executive Director

Phone: 303-866-2868

Customer Service: 303-866-3513 or 1-800-221-3943

FY 2012-13 Appropriation

| | |
|--|-----------------|
| Total Funds | \$5,561,158,114 |
| General Fund | 1,857,115,475 |
| Cash Funds | 925,374,919 |
| Reappropriated Funds | 8,170,248 |
| Federal Funds | 2,770,497,472 |
| Percent of State Operating Appropriation | 27.0% |
| Percent of State General Fund | 24.5% |
| FTE | 326.2 |

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|---|---------------------|--------------------|
| Executive Director's Office | 2.1% | 2.6% |
| Medical Services Premiums | 73.4% | 71.6% |
| Medicaid Mental Health Community Programs | 7.8% | 5.7% |
| Indigent Care Program | 1.7% | 9.4% |
| Other Medical Services | 3.0% | 2.5% |
| Department of Human Services Medicaid-Funded Programs | 12.1% | 8.2% |
| Total* | 100.0% | 100.0% |

*Totals may not sum due to rounding.

Key Facts

Medicaid Program

| | |
|-------------------------------------|----------------|
| Total number of Medicaid recipients | <u>687,473</u> |
| Elderly | 61,323 |
| Disabled | 73,254 |
| Adults | 167,088 |
| Children | 385,808 |

| | |
|--|-----------------|
| Average annual medical service cost per Medicaid recipient | \$5,813.07 |
| Total medical services premiums costs | \$3,996,326,887 |
| Average annual mental health cost per eligible Medicaid recipient | \$460.71 |
| Medicaid mental health services funding | \$316,728,340 |
| <u>Children's Basic Health Plan (CBHP)</u> | |
| Number of children enrolled in CBHP | 67,542 |
| CBHP adult pregnant women | 1,360 |
| Average medical & dental cost per CBHP child | \$2,384.15 |
| Average prenatal cost per CBHP adult pregnant woman | \$15,818.25 |
| Total medical and dental costs for CBHP program | \$182,543,053 |
| <u>Colorado Indigent Care Program (CICP)</u> | |
| Estimated number of clients served | 225,906 |
| CICP funding | \$304,975,230 |
| <u>Old Age Pension (OAP) Medical Program</u> | |
| OAP medical program enrollees | 4,534 |
| OAP medical program funding | \$12,400,000 |

**DEPARTMENT OF
HIGHER EDUCATION**

Lt. Governor Joseph Garcia, Executive Director

Phone: 303-866-2723

FY 2012-13 Appropriation

| | |
|----------------------|------------------------|
| Total Funds | <u>\$3,033,991,124</u> |
| General Fund | 619,261,908 |
| Cash Funds | 1,851,045,974 |
| Reappropriated Funds | 544,570,013 |
| Federal Funds | 19,113,229 |

| | |
|--|-------|
| Percent of State Operating Appropriation | 14.7% |
| Percent of State General Fund | 8.2% |

| | |
|-----|----------|
| FTE | 21,458.9 |
|-----|----------|

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|---|---------------------|--------------------|
| Colorado Commission on Higher Education | 0.0% | 0.2% |
| Financial Aid | 16.8% | 3.5% |
| College Opportunity Fund Program | 79.8% | 16.3% |
| Governing Boards | 0.0% | 76.2% |
| Local District Jr. College Grants | 1.9% | 0.4% |
| Occupational Education | 1.2% | 1.7% |
| History Colorado | 0.2% | 1.0% |
| Other | 0.0% | 0.7% |
| Total* | 100.0% | 100.0% |

* Totals may not sum due to rounding.

Key Facts

Student Data (FY 2011-12)

| | |
|--|---------|
| Resident student FTE | 159,206 |
| Nonresident student FTE | 27,536 |
| Stipend-eligible student FTE - Public | 142,309 |
| Stipend-eligible student FTE - Private | 1,160 |

College Opportunity Fund Program (FY 2012-13)

| | |
|------------------------------------|-----------------|
| Stipend Rate Full-time Student FTE | \$1,860 |
| Stipends - Public | \$263.9 million |
| Stipends - Private | \$1.1 million |
| Fee-for-service Contracts | \$229.7 million |

Financial Aid (FY 2012-13)

| | |
|--------------------------|----------------|
| Need-Based Financial Aid | \$73.8 million |
| Work Study | \$16.4 million |
| Special Purpose | \$14.5 million |

Student's Share of Resident, Undergraduate,

Full-time Tuition and Mandatory Fees

(Academic Year 2011-12*)

| | |
|--|----------|
| University of Colorado at Boulder | \$9,152 |
| Colorado State University - Fort Collins | \$8,042 |
| Metropolitan State College of Denver | \$4,834 |
| Colorado School of Mines | \$14,454 |
| State College Average** | \$6,072 |
| Community Colleges | \$3,506 |

** Rates for the 2012-13 academic year will be set by the governing boards.*

*** Includes Adams State College, Colorado Mesa University, Colorado State University - Pueblo, Fort Lewis College, University of Northern Colorado, and Western State College.*

DEPARTMENT OF
HUMAN SERVICES
Reggie Bicha, Executive Director
Information: 303-866-5700

FY 2012 -13 Appropriation

| | |
|----------------------|------------------------|
| Total Funds | <u>\$2,071,322,439</u> |
| General Fund | 642,011,487 |
| Cash Funds | 336,871,969 |
| Reappropriated Funds | 475,870,742 |
| Federal Funds | 616,568,241 |

| | |
|--|-------|
| Percent of State Operating Appropriation | 10.1% |
| Percent of State General Fund | 8.5% |

| | |
|-----|---------|
| FTE | 4,878.6 |
|-----|---------|

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|--|-------------------------|------------------------|
| Executive Director's Office | 6.3% | 3.6% |
| Office of Information Technology Services | 4.1% | 3.5% |
| Office of Operations | 3.6% | 1.9% |
| County Administration | 3.5% | 3.0% |
| Division of Child Welfare | 31.7% | 19.4% |
| Division of Child Care | 2.5% | 4.3% |
| Office of Self Sufficiency | 0.8% | 14.4% |
| Mental Health and Alcohol and Drug Abuse Services | 20.5% | 9.6% |
| Services for People with Disabilities | 5.7% | 27.2% |
| Adult Assistance Programs | 3.9% | 7.4% |
| Division of Youth Corrections | 17.4% | 5.7% |
| Total | 100.0% | 100.0% |

Key Facts

Child Welfare Services (FY 2010-11)

| | |
|--------------------------------------|--------|
| Reports of abuse or neglect received | 80,094 |
| Total children in open involvements | 39,403 |
| Children in foster care | 11,246 |
| Adopted children receiving subsidies | 11,156 |

Mental Health Services (FY 2011-12)

| | |
|------------------------------------|---------|
| Mental health community programs: | |
| Est. total indigent clients funded | 12,635 |
| Average annual cost per client | \$3,100 |
| Mental health institutes: | |
| Est. average daily population | 488.7 |
| Number of forensic beds | 295 |

Services for Adults with Developmental Disabilities

| | |
|---|-----------|
| Community-operated residential services: | |
| Persons served | 4,268 |
| Average annual cost per client | \$71,047 |
| State-operated residential services (regional centers): | |
| Persons served | 301 |
| Average annual cost per client | \$210,029 |

Youth Corrections

| | |
|--------------------------------|-----|
| Est. Average Daily Population: | |
| Commitment | 971 |
| Parole | 364 |

Cash Assistance / Subsidy Payments (cases per month)

| | |
|--|---------------|
| Colorado Works Program (families) | 16,000 |
| Child care subsidies (children FY 2011-12) | 18,750 |
| Old Age Pension (individuals) | 22,566 |
| Aid to the Needy Disabled (individuals) | 7,892 |
| Annual child support enforcement collections (est. FY 2011-12) | \$326 million |

JUDICIAL DEPARTMENT
Michael L. Bender, Chief Justice,
Colorado Supreme Court
Gerald A. Marroney, State Court Administrator
Phone: 303-861-1111

FY 2012-13 Appropriation

| | |
|--|----------------------|
| Total Funds | <u>\$508,453,153</u> |
| General Fund | 352,087,442 |
| Cash Funds | 132,827,681 |
| Reappropriated Funds | 19,113,030 |
| Federal Funds | 4,425,000 |
| Percent of State Operating Appropriation | 2.5% |
| Percent of State General Fund | 4.7% |
| FTE | 4,267.6 |

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|-----------------------------|---------------------|--------------------|
| Supreme Ct./Ct. of Appeals | 2.9% | 4.1% |
| Courts Administration | 14.7% | 23.4% |
| Trial Courts | 31.2% | 28.3% |
| Probation and Related Svcs. | 21.5% | 23.6% |
| State Public Defender | 17.8% | 12.4% |
| Alternate Defense Counsel | 6.4% | 4.4% |
| Child's Representative | 5.4% | 3.8% |
| Indep. Ethics Commission | 0.1% | 0.0% |
| Total | 100.0% | 100.0% |

Key Facts
(FY 2010-11)

| | |
|---|---------|
| District/Water Courts - new cases filed | 247,696 |
| County Courts - new cases filed | 505,234 |
| Adults and juveniles on probation | 72,876 |
| State Public Defender - active cases | 122,949 |
| Alternate Defense Counsel - cases paid | 11,878 |
| Office of the Child's Rep. - appoints. paid | 13,656 |

**DEPARTMENT OF LABOR AND
EMPLOYMENT**

Ellen Golombek, Executive Director

Phone: 303-318-8020

General Inquiries: 303-318-8000

FY 2012-13 Appropriation

| | |
|--|----------------------|
| Total Funds | <u>\$158,116,611</u> |
| General Fund | 0 |
| Cash Funds | 60,488,778 |
| Reappropriated Funds | 651,881 |
| Federal Funds | 96,976,002 |
| | |
| Percent of State Operating Appropriation | 0.8% |
| Percent of State General Fund | 0.0% |
| | |
| FTE | 1,006.3 |

Appropriations Breakdown

| <u>Division</u> | <u>Federal Funds</u> | <u>Total Funds</u> |
|-----------------------------|--------------------------|------------------------|
| Executive Director's Office | 18.7% | 22.6% |
| Employment and Training | 80.6% | 60.7% |
| Labor | 0.0% | 0.7% |
| Oil and Public Safety | 0.7% | 3.4% |
| Workers' Compensation | 0.0% | 12.6% |
| Total | 100.0% | 100.0% |

Key Facts

Unemployment insurance

| | |
|------------------------------------|--------------|
| Dollars owed to federal Trust Fund | \$60,207,616 |
| Interest owed as of June 2012 | \$7,775,425 |

| | |
|--|-------|
| Maximum weekly unemployment insurance benefit amount | \$500 |
|--|-------|

| | |
|---|---------------|
| Estimated unemployment benefits paid FY 2011-12 (not appropriated) | \$606,531,633 |
|---|---------------|

DEPARTMENT OF LAW
John W. Suthers, Attorney General
 Phone: 303-866-3617

FY 2012-13 Appropriation

| | |
|--|---------------------|
| Total Funds | <u>\$57,251,130</u> |
| General Fund | 9,896,185 |
| Cash Funds | 10,779,963 |
| Reappropriated Funds | 34,998,817 |
| Federal Funds | 1,576,165 |
| Percent of State Operating Appropriation | 0.3% |
| Percent of State General Fund | 0.1% |
| FTE | 429.2 |

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|----------------------------------|---------------------|--------------------|
| Administration | 17.3% | 17.9% |
| Legal Services to State Agencies | 0.0% | 44.0% |
| Criminal Justice and Appellate | 41.3% | 18.8% |
| Water and Natural Resources | 5.2% | 4.1% |
| Consumer Protection | 9.4% | 7.3% |
| Special Purpose | <u>26.8%</u> | <u>7.9%</u> |
| Total | 100.0% | 100.0% |

Key Facts

| | |
|---|---------------|
| Legal services to other agencies: | |
| Hours of legal services to be supplied | 374,478 |
| Average hourly rate to be charged | \$77.25 |
| Medicaid Fraud Unit recoveries (FY 2010-11) | \$5.2 million |
| Formal consumer protection complaints filed with department (2011) | 7,297 |
| Appellate briefs filed (FY 2010-11) | 1,021 |

LEGISLATIVE DEPARTMENT

Cindi Markwell, Secretary of the Senate

Phone: 303-866-4838

Marilyn Eddins, Chief Clerk,

House of Representatives

Phone: 303-866-2345

Dianne Ray, State Auditor

Phone: 303-869-2800

John Ziegler, Staff Director,

Joint Budget Committee

Phone: 303-866-2061

Mike Mauer, Director,

Legislative Council

Phone: 303-866-3521

Dan L. Cartin, Director,

Office of Legislative Legal Services

Phone: 303-866-2045

FY 2012-13 Appropriation

| | |
|--|---------------------|
| Total Funds | <u>\$37,049,397</u> |
| General Fund | 35,960,016 |
| Cash Funds | 179,065 |
| Reappropriated Funds | 910,316 |
| Federal Funds | 0 |
| Percent of State Operating Appropriation | 0.2% |
| Percent of State General Fund | 0.5% |
| FTE | 271.0 |

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|-----------------------------|---------------------|--------------------|
| General Assembly | 38.1% | 37.3% |
| State Auditor | 20.2% | 22.3% |
| Joint Budget Committee | 4.3% | 4.2% |
| Legislative Council | 22.2% | 21.6% |
| Committee on Legal Services | 15.2% | 14.6% |
| Total | 100.0% | 100.0% |

DEPARTMENT OF LOCAL AFFAIRS

Reeves Brown, Executive Director

Phone: 303-866-4904

Citizen Advocate: 303-866-5326 or

1-800-536-5349

FY 2012-13 Appropriation

| | |
|--|----------------------|
| Total Funds | <u>\$327,238,113</u> |
| General Fund | 11,098,481 |
| Cash Funds | 206,386,363 |
| Reappropriated Funds | 7,129,597 |
| Federal Funds | 102,623,672 |
| Percent of State Operating Appropriation | 1.6% |
| Percent of State General Fund | 0.1% |
| FTE | 163.2 |

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|-------------------------------|---------------------|--------------------|
| Executive Director's Office | 14.9% | 1.6% |
| Property Taxation | 11.5% | 1.1% |
| Division of Housing | 23.3% | 27.2% |
| Division of Local Governments | 50.3% | 70.1% |
| Division of Emergency Mgmt. | 0.0% | 0.0% |
| Total | 100.0% | 100.0% |

Key Facts

(FY 2010-11)

Grants and Technical Assistance

| | |
|---|-------|
| Number of jobs generated through Division of Local Government financial investments | 1,335 |
| Number of acquisitions or rehabilitations of affordable rental properties or owner-occupied housing | 257 |
| Number of households receiving rental assistance | 2,693 |

**DEPARTMENT OF
MILITARY AND VETERANS AFFAIRS**

H. Michael Edwards, Adjutant General

Phone: 720-250-1500

FY 2012-13 Appropriation

| | |
|----------------------|----------------------|
| Total Funds | <u>\$222,946,109</u> |
| General Fund | 6,681,430 |
| Cash Funds | 1,332,993 |
| Reappropriated Funds | 803,662 |
| Federal Funds | 214,128,024 |

| | |
|--|------|
| Percent of State Operating Appropriation | 1.1% |
| Percent of State General Fund | 0.1% |

| | |
|-----|---------|
| FTE | 1,384.9 |
|-----|---------|

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|---|-------------------------|------------------------|
| Executive Director and Army National Guard | 66.5% | 4.9% |
| Division of Veterans Affairs | 28.0% | 1.4% |
| Air National Guard | 5.5% | 1.5% |
| Federal Funded Programs | 0.0% | 92.2% |
| Total | 100.0% | 100.0% |

Key Facts

| | |
|--|---------|
| Colorado National Guard membership (FY 2011-12) | 5,456 |
| Members on federal active duty abroad (FY 2011-12) | 77 |
| Number of Colorado veterans registered with the U.S. Department of Veterans Affairs (FY 2010-11) | 417,834 |
| Number of veterans assisted with claims (FY 2010-11) | 5,406 |

DEPARTMENT OF
NATURAL RESOURCES
Mike King, Executive Director
 Phone: 303-866-3311

FY 2012-13 Appropriation

| | |
|--|----------------------|
| Total Funds | <u>\$262,617,572</u> |
| General Fund | 23,740,163 |
| Cash Funds | 209,496,335 |
| Reappropriated Funds | 8,636,648 |
| Federal Funds | 20,744,426 |
| Percent of State Operating Appropriation | 1.3% |
| Percent of State General Fund | 0.3% |
| FTE | 1,464.1 |

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|-----------------------------|-------------------------|------------------------|
| Executive Director's Office | 20.5% | 17.9% |
| Parks and Wildlife | 0.0% | 49.7% |
| CWCB | 0.0% | 14.3% |
| Water Resources Division | 79.5% | 8.0% |
| Other | 0.0% | 10.1% |
| Total | <u>100.0%</u> | <u>100.0%</u> |

Key Facts
 (FY 2011-12 Estimated)

| | |
|--|---------------|
| Active oil and gas wells | 47,916 |
| Oil and gas drilling permits received | 5,100 |
| Total state severance tax revenues | \$176,963,919 |
| Number of state parks | 42 |
| Annual state park visitation | 12,461,261 |
| Hunting and fishing licenses sold | 2,315,000 |
| School Trust income from State Land | |
| Board investments in FY 2010-11 | \$120,557,802 |
| Surface and ground water rights administered | > 154,000 |
| Estimated water loans issued | \$10,000,000 |

DEPARTMENT OF PERSONNEL

Kathy Nesbitt, Executive Director

Phone: 303-866-3000

FY 2012-13 Appropriation

| | |
|--|----------------------|
| Total Funds | <u>\$160,021,572</u> |
| General Fund | 6,596,233 |
| Cash Funds | 11,997,536 |
| Reappropriated Funds | 141,427,803 |
| Federal Funds | 0 |
| Percent of State Operating Appropriation | 0.8% |
| Percent of State General Fund | 0.1% |
| FTE | 394.9 |

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|---|---------------------|--------------------|
| Executive Director's Office | 59.1% | 7.3% |
| Human Resources | 0.0% | 37.6% |
| Constitutionally Independent Entities | 7.6% | 0.3% |
| Central Services | 0.7% | 46.5% |
| Division of Accounts and Control-Controller | 32.6% | 5.9% |
| Administrative Courts | 0.0% | 2.4% |
| Total | 100.0% | 100.0% |

Key Facts

| | |
|--|--------------|
| Appropriated state employee positions (FTE) (excludes Higher Education) | 30,559.8 |
| Total state fleet vehicles | 5,912 |
| Total Risk Management Expenses | \$55,516,624 |

**DEPARTMENT OF PUBLIC HEALTH
AND ENVIRONMENT**

Chris Urbina, Executive Director

Main Office: 303-692-2000

FY 2012-13 Appropriation

| | |
|----------------------|----------------------|
| Total Funds | <u>\$446,101,507</u> |
| General Fund | 30,725,111 |
| Cash Funds | 157,156,520 |
| Reappropriated Funds | 32,052,315 |
| Federal Funds | 246,167,561 |

| | |
|---|------|
| Percent of State Operating Appropriation | 2.3% |
| Percent of State General Fund Appropriation | 0.4% |

| | |
|-----|---------|
| FTE | 1,223.1 |
|-----|---------|

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|---------------------------|-------------------------|------------------------|
| Administrative Divisions | 25.4% | 11.2% |
| Environmental Divisions | 12.3% | 16.4% |
| Health Services Divisions | 62.2% | 72.4% |
| Total | 100.0% | 100.0% |

*Totals may not sum due to rounding.

Key Facts

(FY 2011-12 Estimated)

| | |
|---|---------|
| Percent of Colorado children up to date on vaccinations at kindergarten entry | 78.6% |
| Number of oil and gas site inspections | 1,831 |
| Number of birth certificates issued (does not equal number of births) | 167,517 |
| Number of medical marijuana registered card holders as of January 1, 2012 | 82,089 |
| Number of health facilities inspections | 3,900 |

DEPARTMENT OF PUBLIC SAFETY

James H. Davis, Executive Director

Phone: 303-239-4398

FY 2012-13 Appropriation

| | |
|--|----------------------|
| Total Funds | <u>\$320,196,864</u> |
| General Fund | 84,624,139 |
| Cash Funds | 155,103,072 |
| Reappropriated Funds | 27,113,894 |
| Federal Funds | 53,355,759 |
| Percent of State Operating Appropriation | 1.6% |
| Percent of State General Fund | 1.1% |
| FTE | 1,558.3 |

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|----------------------------------|---------------------|--------------------|
| Executive Director's Office | 7.1% | 10.9% |
| Colorado State Patrol | 5.7% | 41.2% |
| Fire Prevention and Control | 0.5% | 2.8% |
| Division of Criminal Justice | 67.5% | 26.0% |
| Colorado Bureau of Investigation | 18.3% | 9.1% |
| Homeland Security | 0.9% | 10.0% |
| Total | 100.0% | 100.0% |

Key Facts

| | |
|--|-------------|
| Change in highway fatal and injury crashes 2010 to 2011 | (0.8)% |
| Identification records maintained | |
| DNA - Forensic (approx.) | 7,000 |
| DNA - Offender (approx.) | 153,000 |
| Fingerprint (approx.) | > 2,600,000 |
| Firearms background checks 2012 | 276,000 |
| Community Corrections Placements | |
| Residential transition beds funded | 1,730 |
| Residential diversion beds funded | 1,485 |
| Parole beds funded | 140 |

**DEPARTMENT OF
REGULATORY AGENCIES**
Barbara Kelley, Executive Director
Citizen Information: 303-894-7855

FY 2012-13 Appropriation

| | |
|--|---------------------|
| Total Funds | <u>\$78,558,839</u> |
| General Fund | 1,714,111 |
| Cash Funds | 71,265,174 |
| Reappropriated Funds | 4,265,351 |
| Federal Funds | 1,314,203 |
| Percent of State Operating Appropriation | 0.4% |
| Percent of State General Fund | <0.1% |
| FTE | 557.9 |

Appropriations Breakdown*

| <u>Division</u> | <u>Cash Funds</u> | <u>Total Funds</u> |
|-----------------------------|-------------------|--------------------|
| Executive Director's Office | 27.1% | 30.1% |
| Banking | 6.1% | 5.6% |
| Civil Rights | 0.0% | 2.3% |
| Office of Consumer Counsel | 1.3% | 1.1% |
| Financial Services | 1.9% | 1.8% |
| Insurance | 9.5% | 9.3% |
| Public Utilities Commission | 22.2% | 20.2% |
| Real Estate | 5.9% | 5.3% |
| Registrations | 21.6% | 20.4% |
| Securities | 4.4% | 4.0% |
| Total** | 100.0% | 100.0% |

* General Fund breakdown: Executive Director's Office 32.9%, Civil Rights Division 67.1%

** Totals may not sum due to rounding.

Key Facts

| | |
|--|---------|
| Number of active licenses in the Division of Registrations (FY 2010-11) | 345,026 |
| Number of legal service hours (FY 2012-13) | 104,884 |

DEPARTMENT OF REVENUE
Barbara Brohl, Executive Director
 Phone: 303-866-3091

FY 2012-13 Appropriation

| | |
|----------------------|---------------|
| Total Funds | \$287,699,701 |
| General Fund | 73,668,142 |
| Cash Funds | 211,751,066 |
| Reappropriated Funds | 1,456,105 |
| Federal Funds | 824,388 |

| | |
|--|------|
| Percent of State Operating Appropriation | 1.4% |
| Percent of State General Fund | 1.0% |

| | |
|-----|---------|
| FTE | 1,250.3 |
|-----|---------|

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|-------------------------------|-------------------------|------------------------|
| Executive Director's Office | 24.3% | 14.5% |
| Central Department Operations | 15.1% | 4.3% |
| Information Technology | 1.2% | 1.7% |
| Taxation Business Group | 58.0% | 16.0% |
| Division of Motor Vehicles | 0.9% | 11.8% |
| Motor Carrier Services | 0.0% | 0.0% |
| Enforcement Business Group | 0.5% | 18.0% |
| State Lottery | 0.0% | 33.8% |
| Total* | 100.0% | 100.0% |

*Totals may not sum due to rounding.

Key Facts
 (FY 2010-11)

| | |
|--|-----------|
| Net <i>State</i> tax collections (\$ millions) | |
| Individual & Corporate Income | \$4,924.1 |
| Sales, Use, & Excise | 3,102.5 |
| Severance | 146.7 |
| Net <i>local</i> tax collections (\$ millions) | 1,175.6 |
| Administrative costs as % of tax collections | 1.13% |
| Limited Gaming distributions (\$ millions) | 94.4 |
| Lottery fund distributions (\$ millions) | 113.3 |

DEPARTMENT OF STATE
Scott Gessler, Secretary of State
 Phone: 303-894-2200

FY 2012-13 Appropriation

| | |
|--|---------------------|
| Total Funds | <u>\$19,893,142</u> |
| General Fund | 0 |
| Cash Funds | 19,893,142 |
| Reappropriated Funds | 0 |
| Federal Funds | 0 |
| Percent of State Operating Appropriation | 0.1% |
| Percent of State General Fund | 0.0% |
| FTE | 133.0 |

Appropriations Breakdown

| <u>Division</u> | <u>Total Funds</u> |
|---------------------------------|--------------------|
| Administration | 48.3% |
| Special Purpose | 12.9% |
| Information Technology Services | 38.9% |
| Total* | <u>100.0%</u> |

* Total may not sum due to rounding.

Key Facts

Reports filed with Department

| | |
|-------------------------|----------------|
| Business Entities | <u>665,203</u> |
| Online | 663,256 |
| Paper | 1,947 |
| Uniform Commercial Code | <u>104,695</u> |
| Online | 74,102 |
| Paper | 30,593 |
| Notary | <u>29,710</u> |
| Online | 22,317 |
| Paper | 7,394 |

DEPARTMENT OF TRANSPORTATION

Donald E. Hunt, Executive Director

Phone: 303-757-9201

Citizen Advocate: 303-757-9485 or 1-800-999-4997

FY 2012-13 Appropriation

| | |
|----------------------|------------------------|
| Total Funds | <u>\$1,119,353,686</u> |
| General Fund | 0 |
| Cash Funds | 706,181,582 |
| Reappropriated Funds | 3,763,059 |
| Federal Funds | 409,409,045 |

| | |
|--|------|
| Percent of State Operating Appropriation | 5.4% |
| Percent of State General Fund | 0.0% |

| | |
|-----|---------|
| FTE | 3,308.8 |
|-----|---------|

Appropriations Breakdown

| <u>Division</u> | <u>Cash Funds</u> | <u>Total Funds</u> |
|--|-------------------|--------------------|
| Administration | 3.1% | 2.1% |
| Construction, Maintenance, and Operations | 83.2% | 89.2% |
| Statewide Bridge Enterprise | 13.2% | 8.3% |
| Other | 0.5% | 0.4% |
| Total | 100.0% | 100.0% |

Key Facts

(FY 2010-11)

State highways in fair/good condition 48.0%

State bridge deck area in fair/good condition 94.5%

Typical costs to build/maintain highways (per mile):

| | |
|------------------------------------|-------------|
| New interchange/Bridge replacement | \$5,909,778 |
| New construction | \$645,421 |
| Reconstruction | \$572,725 |
| Resurfacing | \$263,494 |
| Other Maintenance | \$182,611 |

DEPARTMENT OF THE TREASURY

Walker Stapleton, State Treasurer

Phone: 303-866-2441

FY 2012-13 Appropriation

| | |
|--|---------------|
| Total Funds | \$478,908,945 |
| General Fund | 109,332,502 |
| Cash Funds | 369,576,443 |
| Reappropriated Funds | 0 |
| Federal Funds | 0 |
| Percent of State Operating Appropriation | 2.3% |
| Percent of State General Fund | 1.4% |
| FTE | 31.5 |

Appropriations Breakdown

| <u>Division</u> | <u>General Fund</u> | <u>Total Funds</u> |
|----------------------------|---------------------|--------------------|
| Administration | 0.8% | 0.4% |
| Unclaimed Property Program | 0.0% | 0.4% |
| Special Purpose | 99.2% | 99.2% |
| Totals | 100.0% | 100.0% |

Key Facts

Projected FY 2012-13 interest earned on
Treasury Pool (pooled investments of
General Fund and cash funds) \$62.3 million

Senior citizen/disabled veteran property tax
exemption (FY 2011-12)
Number of exemptions granted 3,362
Reimbursements to local government \$1.8 million

Unclaimed Property Program (5 Year Average)
Annual revenues \$65.4 million
Annual value of claims paid \$22.6 million

CAPITAL CONSTRUCTION

FY 2012-13 Appropriation*

| | |
|---------------------------|----------------------|
| Total Funds | <u>\$170,898,218</u> |
| Capital Construction Fund | 62,680,183 |
| Cash Funds | 87,677,809 |
| Reappropriated Funds | 8,626,790 |
| Federal Funds | 11,913,436 |

* Does not include appropriations and transfers to the Capital Construction Fund (CCF) or the Controlled Maintenance Trust Fund (CMTF).

Appropriations Breakdown

| <u>Department</u> | Capital Construction <u>Fund</u> | Total <u>Funds</u> |
|---|--|-----------------------|
| Agriculture | 1.1% | 0.4% |
| Corrections/ Corrections Expansion Reserve Fund | 34.1% | 13.9% |
| Education | 1.4% | 0.5% |
| Governor | 3.0% | 6.2% |
| Higher Education | 33.4% | 22.1% |
| Human Services | 4.4% | 2.6% |
| Judicial | 0.0% | 9.3% |
| Military and Veterans Affairs | 4.7% | 6.0% |
| Natural Resources | 0.0% | 17.3% |
| Personnel | 9.8% | 5.9% |
| Public Health and Environment | 0.0% | 0.5% |
| Public Safety | 0.0% | 1.3% |
| Revenue | 7.1% | 2.6% |
| Transportation | 0.8% | 0.3% |
| Treasury | 0.0% | 10.9% |
| Total* | 100.0% | 100.0% |

* Totals may not sum due to rounding.

Key Facts

Transfer from the General Fund to the CCF in
FY 2012-13 \$60.4 million

Transfer from the General Fund to the CMTF in
FY 2012-13 \$13.0 million

LEGISLATIVE LIAISONS

EXECUTIVE BRANCH AGENCIES

| | | |
|-----------------------------------|-------------------|--------------|
| Agriculture | Danny Tomlinson | 303-638-6509 |
| Corrections | Christina Everist | 720-209-6497 |
| Education | Anne Barkis | 303-866-6901 |
| Governor's Office | Christine Scanlan | 303-866-2471 |
| Health Care Policy & Financing | Carrie Cortiglio | 303-866-3972 |
| Higher Education | Chad Marturano | 303-866-2060 |
| Human Services | Julia Martinez | 303-866-4038 |
| Labor & Employment | Patrick Teegarden | 303-908-0866 |
| Local Affairs | Bruce Eisenhauer | 303-866-2239 |
| Military & Veterans Affairs | Gregory Dorman | 720-250-1511 |
| Natural Resources | Andy White | 303-523-4225 |
| Personnel | MaryKathryn Hurd | 720-413-6299 |
| Public Health & Environment | Eliza Park | 303-913-1955 |
| Public Safety | Jana Locke | 303-239-4449 |
| Regulatory Agencies | Cheri Callaghan | 303-894-7866 |
| Revenue | Mark Couch | 303-866-2819 |
| Transportation | Kurt Morrison | 303-757-9703 |

ELECTED OFFICIALS

| | | |
|----------|---------------|--------------|
| Law | David Blake | 303-866-5792 |
| State | Rich Coolidge | 303-860-6903 |
| Treasury | Brett Johnson | 303-866-2441 |

JUDICIAL BRANCH

| | | |
|----------|-----------------|--------------|
| Judicial | Sherry Stwalley | 303-837-3683 |
|----------|-----------------|--------------|